





## **COLLABORATIVE AGREEMENT**

### between

Lancaster University, Bailrigg, Lancaster, LA1 4YW, UK and

Dept. of Economics & Management - University of Pavia

In recognition of the continuing relationship between Lancaster University, hereafter referred to as "LU", and Dept. of Economics & Management - University of Pavia, hereafter referred to as "DEM", and the Parties' mutual desire for continued collaboration, the two universities named above agree to enter into an Agreement covering Postgraduate Double Master's Programme (1+1) for the educational and cultural enrichment of both Parties.

### 1. Commencement and Duration

- 1.1 This Agreement will become effective from the last date of signing, the Effective Date.
- 1.2 Unless earlier terminated in accordance with the Termination clause below, this Agreement will terminate five (5) years from the Effective Date.
- 1.3 The Schedule(s) to this Agreement form part of this Agreement and shall have effect as if set out in the body of the Agreement.

### 2. Definitions

'Effective Date'	the date on which this Agreement is signed by both Parties.	
'General Data Protection Regulation' (GDPR)	shall mean all applicable EU laws and regulations governing the use or processing of Personal Data, including (where applicable) European Union Regulations 2016/679 and any national laws implementing or supplementing the foregoing;	
'Home University'	shall mean the university where the student is originally enrolled	
'Host University'	shall mean the university where the student enrols for the final year on the programme.	
'Office for Students' (OfS)	means the Government office assigned to regulate English higher education providers.	
'Party, Party's, Parties'	Lancaster University and Dept. of Economics & Management - University of Pavia (DEM)	
'Student Protection Plan (SPP)'	means what students can expect to happen should a programme, campus, or institution close. The purpose of the plan is to ensure that students can continue and complete their	







studies, or can be compensated if this is not possible. It is mandatory that all providers registered with the OfS produce a SPP.

'Term'

the period commencing on the Effective Date and ending on the fifth (5<sup>th</sup>) anniversary of the Effective Date.

### 3. Health and Safety

- 3.1 The Host University will undertake to provide appropriate support services to the students, including any emergency circumstances that may arise.
- 3.2 The Parties will notify each other immediately upon the occurrence of any of the following:
  - 3.2.1 any incident which may need to be notified by the Party to its insurers to enable the Party to bring a claim under any of its insurance policies
  - 3.2.2 any injury to any persons or any loss of or damage to property which occurred during the provision of any part of a Programme, where there is any possibility that the Party may be liable, wholly or partly, for such injury, loss or damage.
- 3.3 For the avoidance of doubt, any event to be notified in relation to Clause 3.2 must be notified by the quickest means possible in the circumstances and must be followed up as soon as reasonably practicable by written notice setting out in full all relevant details and Parties.
- 3.4 Each Party will indemnify each other in respect of any liability which arises as a result of any act or omission on the part of the other Party (including, without limitation, any non-compliance with health and safety legislation) except to the extent that such liability is due to a negligent act or omission on the part of the Party.

#### 4. Prevent

In so far as it applies to a Party, the other Party shall facilitate and assist the affected Party in discharging its duties under the Counter Terrorism and Security Act 2015 and shall lend all assistance and cooperation as that Party, at its absolute discretion, shall direct.

### 5. Freedom of Information

- 5.1 The Parties acknowledge that the other may be subject to the requirements of the UK Freedom of Information Act (2000) (hereafter FOIA) and the Environmental Information Regulations (2004) (hereafter EIRs). Each Party shall:
  - 5.1.1 provide all necessary assistance and cooperation as reasonably requested by the other to enable that Party to comply with its obligations under the FOIA and EIRs;
  - 5.1.2 where they relate to the other Party, to transfer to the other all requests for information relating to this Agreement that it receives as soon as practicable and in any event within two (2) Working Days of receipt;







- 5.1.3 co-operate in the provision of information which is in its possession or control in the form that the affected Party requires within five (5) Working Days of the affected Party's request for such information.
- 5.2 Each Party acknowledges that the other may be required under the FOIA and EIRs to disclose information without consulting or obtaining consent from the other.

### 6. Confidentiality of Student Records

- 6.1 Each Party shall preserve the confidentiality of any information (whether in written, oral or electronic form) disclosed to it by the other Party where the other Party has identified such information as being confidential, or where it would be reasonable to expect that confidentiality should attach to such information.
- 6.2 The Parties will provide each other with transcripts and documentation regarding students' academic performance.
- 6.3 Personal information will be transmitted between the Parties during the study period. This will include, but not limited to, student name, student ID, module/course marks. This transfer of personal information is lawful under the General Data Protection Regulation (EU 2016/679) (GDPR) Article 6(b) the processing is necessary for the performance of a contract with the student / data subject.

#### 7. Protection of Personal Data

#### 7.1 Data Sharing

- 7.1.1 This Clause 7 governs the sharing of students' personal information between the Parties and sets out the purposes for which that information may be used.
- 7.1.2 Only those staff with an operational need to access student data will be given access to do so.
- 7.1.3 Information shared between the Parties will be appropriately secured against unauthorized or unlawful processing and against accidental lose, destruction or damage. Both technical and organisational measures will be used to ensure the security of the information.
- 7.1.4 The data sharing will comply with all applicable local and national laws, taking particular regard of the GDPR (regulation (EU) 2016/679) or any superseding legislation concerning data protection.
- 7.1.5 Where data is shared between the Parties it will only be used for the purpose set out in this document. Any additional uses of shared data (outside of section 7.2) will require the data controllers written instructions.
- 7.2 Reason for sharing information between the Parties:

The information will be shared between the two Parties for the following purposes:

- Administration of academic courses
- Admission of students
- Student administration







- Compliance with legislation
- Student welfare support
- Advertising and promotion of both Parties and the services offered
- Management of accounts
- Security and the prevention and detection of crime

Please note that this list is not exhaustive and may be amended, subject to the written agreement by both Parties.

### 7.3 Information Provision

- 7.3.1 Student information will be shared via regular secure, encrypted electronic transfer. The transfer will ensure that both Parties, or any data processor processing on behalf of either Party, will hold up-to-date information at that time and ensure that the details of any students who opt out of the data sharing agreement are not processed further.
- 7.3.2 Both Parties agree not to transfer data to third parties unless required to do so by applicable UK or European law. If in any doubt each Party will contact the other for clarification.
- 7.3.3 The Parties to this agreement agree to keep records of data processing activities and to share those records for inspection by the relevant data controller, upon request.
- 7.3.4 The Parties agree that a right of inspection/audit shall exist between them in relation to data processing activities. Should an inspection/audit be required this will be requested in writing and submitted to the other Party.
- 7.3.5 Both Parties agree that they will train their staff in data protection and information security and ensure that staff are aware of the reasons for the use of the data and that it is prohibited for information to be used outside of these reasons
- 7.3.6 The Parties acknowledge that the other may be subject to the requirements of the GDPR (regulation (EU) 2016/679) (or any superseding legislation) subject access provisions. Each Party shall:
  - a) provide all necessary assistance and cooperation as reasonably requested by the other to enable that Party to comply with its obligations under the GDPR;
  - where they relate to the other Party, to transfer to the other all requests for subject access relating to this study abroad agreement that it receives as soon as practicable and in any event within two (2) Working Days of receipt;
  - c) co-operate in the provision of information which is in its possession or control in the form that the affected Party requires within five (5) Working Days of the affected Party's request for such information.

### 7.4 Restrictions on the use of personal information

7.4.1 The information shared between the Parties, or any data processor acting on behalf of either Party, shall not be passed to any third Party without the express consent of the data subject(s) concerned, except under the following conditions:







- a) Where there has been written or minuted permission from the Director of Strategic Planning and Governance of LU or the chief legal officer at University of Pavia.
- b) Where the information is released to a data processor with a data sharing agreement signed and approved by both Parties.
- c) Where an overriding statutory obligation exists
- 7.4.2 The personal information shared between the Parties shall not, without the express consent of the data subject(s) concerned, be used for the purpose of marketing services provided by organisations or individuals other than Lancaster or Pavia University.
- 7.4.3 Data subjects are to be given an option in each marketing mailing to opt out of future mailings.
- 7.4.4 Information that is sent to students is to relate directly to the operational activities of the Parties, or to products and services provided by the Parties which are of genuine benefit to the recipients.

#### 7.5 Data Breach

In the event of a suspected data breach, the affected Party will notify the other immediately, but no later than 48 hours after discovery.

### 7.6 Retention of data

Personal information relating to Visiting Study Abroad Students will be retained by LU in line with its stated records retention periods. The retention schedule is available: <a href="https://gap.lancs.ac.uk/Records%20Management/Retention/Pages/default.aspx">https://gap.lancs.ac.uk/Records%20Management/Retention/Pages/default.aspx</a>

7.7 This clause shall survive the termination, for any reason, or the expiry of this agreement.

# 8. Intellectual Property

The Intellectual Property Rights in any material developed solely and not in reliance on any other Party's intellectual property by LU shall be solely owned by LU and Intellectual Property Rights in any material developed solely and not in reliance on any other Party's intellectual property by DEM shall be solely owned by DEM.

# 9. Force Majeure

- 9.1 Subject to the remaining provisions of this Clause 9, neither Party shall be liable for failure to perform any obligations under this agreement where such failure is caused by any force majeure act or event beyond the parties' reasonable control. For the purposes of this agreement, Force Majeure events includes events such as acts of God, war, terrorism, industrial disputes (including disputes involving the University's employees), fire, flood, storm, campus-wide illness, national emergencies and pandemics. However, should either party be subject to a Force Majeure Event, that party will take reasonable steps to minimise the disruption.
- 9.2 In the event that either Party is delayed or prevented from or hindered in performing its obligations under the study abroad agreement by a Force Majeure Event, such Party shall:







- 9.2.1 give notice in writing of such delay or prevention to the other Party as soon as reasonably possible, stating the commencement date and extent of such delay or prevention, the cause thereof and its estimated duration;
- 9.2.2 use all reasonable endeavours to mitigate the effects of such delay or prevention on the performance of its obligations under the Agreement; and
- 9.2.3 resume performance of its obligations as soon as reasonably possible after the removal of the cause of the delay or prevention.
- 9.3 A Party cannot claim relief if the Force Majeure Event is attributable to that Party's wilful act, neglect or failure to take reasonable precautions against the relevant Force Majeure Event.
- 9.4 Either Party may, during the continuance of any Force Majeure Event, terminate this Agreement in accordance with Clause 15.
- 9.5 If a Force Majeure Event occurs, the Parties agree to ensure contingencies are consistent with the LU's Student Protection Plan.

### 10. Warranties and Representations

- 10.1 Each Party warrants, represents and undertakes that:
  - 10.1.1 it has full capacity and authority to enter into and to perform the Agreement;
  - 10.1.2 the Agreement is executed by a duly authorised representative of that Party;
  - 10.1.3 there are no actions, suits or proceedings or regulatory investigations pending or, to that Party's knowledge, threatened against or affecting that Party before any court or administrative body or arbitration tribunal that might affect the ability of that Party to meet and carry out its obligations under the Agreement;
  - 10.1.4 once duly executed, the Agreement will constitute its legal, valid and binding obligations;
- 10.2 Each Party undertakes, warrants and represents on an ongoing basis that:
  - 10.2.1 it will perform and procure the performance of its obligations under the Agreement in compliance with all applicable laws;
  - 10.2.2 it has, and will continue to hold, all consents and regulatory approvals necessary to perform its obligations under the Agreement;

# 11. Prevention of Fraud and Bribery

- 11.1 The Parties represent and warrant that neither they, nor to the best of their knowledge any Party's personnel, have at any time prior to the Effective Date:
  - 11.1.1 committed a Prohibited Act or been formally notified that it is subject to an investigation or prosecution which relates to an alleged Prohibited Act; and/or







- 11.1.2 been listed by any government department or agency as being debarred, suspended, proposed for suspension or debarment, or otherwise ineligible for participation in government procurement programmes or contracts on the grounds of a Prohibited Act.
- 11.2 The Parties shall not during the term of the Agreement:
  - 11.2.1 commit a prohibited act; and/or
  - do or suffer anything to be done which would cause the other Party or any of the other Party's employees, consultants, contractors, sub-contractors or agents to contravene any of the UK Bribery Act (2010) or otherwise incur any liability in relation to the Bribery Act.
- 11.3 The Parties shall immediately notify each other in writing if it becomes aware of any breach of Clause 11.1 and/or 11.2, or has reason to believe that it has or any of the Party's personnel have:
  - 11.3.1 been subject to an investigation or prosecution which relates to an alleged prohibited act;
  - 11.3.2 been listed by any government department or agency as being debarred, suspended, proposed for suspension or debarment, or otherwise ineligible for participation in government procurement programmes or contracts on the grounds of a prohibited act; and/or
  - 11.3.3 received a request or demand for any undue financial or other advantage of any kind in connection with the performance of this Agreement or otherwise suspects that any person or Party directly or indirectly connected with this Agreement has committed or attempted to commit a prohibited act.
- 11.4 If either Party is in Default under Clauses 11.1 and/or 11.2, the other Party may by notice:
  - 11.4.1 require the Party to remove from performance of this Agreement any Party's personnel whose acts or omissions have caused the default; or
  - 11.4.2 immediately terminate this Agreement.
- Any notice served by a Party under Clause 11.4 shall specify the nature of the prohibited act, the identity of the personnel who the Party believes has committed the prohibited act and the action that the Party has elected to take (including, where relevant, the date on which this Agreement shall terminate).

### 12. Audits

- 12.1 Each Party will allow the other and any auditors of or other advisers to the other Party to access any relevant records as may be reasonably required in order to:
  - 12.1.1 fulfil any legally enforceable request by a regulatory body; or
  - 12.1.2 undertake verifications of the accuracy of financial information or identify suspected fraud; or
  - 12.1.3 undertake verification that a Programme is being delivered and all obligations of the Party are being performed in according with the Agreement.







### 13. Limitations on Liability

- 13.1 Nothing in the Agreement shall limit or exclude either Party's liability for:
  - 13.1.1 death or personal injury caused by its negligence, or the negligence of its personnel, agents or subcontractors;
  - 13.1.2 fraud or fraudulent misrepresentation; and
  - 13.1.3 any other liability which cannot be limited or excluded by law.
- 13.2 Neither Party to the Agreement shall have any liability to the other, whether in contract, tort (including negligence), breach of statutory duty, or otherwise for any indirect or consequential loss arising under or in connection with the Agreement.
- 13.3 Each Party's total aggregate liability in respect of all claims, losses or damages, whether arising from tort (including negligence), breach of statutory duty, restitution, breach of contract or otherwise under or in connection with the Agreement shall in no event exceed £100,000.
- 13.4 Nothing in the Agreement shall be taken as in any way reducing or affecting a general duty to mitigate loss suffered by a Party.

### 14. Dispute Resolution

- Any dispute arising out of or in connection with this Agreement will, in the first instance, be referred to the Associate Dean for International, Lancaster University Management School and Head of Dept. of Economics & Management University of Pavia for discussion and resolution within ten (10) Working Days after the date on which it is so referred. If the dispute is not resolved within such ten (10) Working Day period the dispute will be referred to Lancaster University's Directory of Strategic Planning and Governance and chief legal officer at University of Pavia who will attempt to resolve the dispute as soon as possible and, in any event, within ten (10) Working Days after the date on which the matter is referred to them. Either Party may propose that structured negotiations are entered into with the assistance of a mediator, appointed by the Centre for Dispute Resolution ("CEDR"), prior to resorting to litigation.
- 14.2 Unless otherwise agreed, the costs of the mediator will be borne equally between the Parties.

## 15. Termination and Exit Plan

15.1 This Agreement may be terminated at any time by mutual consent of the Parties in writing, or by either Party with one year's written notice to the other Party. Students actively participating in the programme and applicants in the current recruitment cycle at the time of termination may continue through to the conclusion of the programme in progress at the time of termination under the terms and conditions of this Agreement at the time of the termination.







- 15.2 In the event of the termination or expiry of the Agreement for any reason the Parties shall comply with their obligations set out in this Agreement and will agree to an Exit Plan. Both Parties shall cooperate to the extent reasonably required to facilitate the smooth migration of the activities.
- 15.3 The Exit Plan shall:
  - 15.3.1 address each of the issues set out in this Clause 15 to facilitate the transition of the activity and ensure that there is no disruption;
  - detail how the activity covered in this Agreement will close or transfer including details of the processes, documentation, data transfer, systems migration, security and the segregation of the technology components.
- 15.4 Both Parties will ensure the Exit Plan is consistent with LU's obligations under the SPP.
- During the transitional period following termination, a Party shall provide to the other any reasonable assistance requested to allow the Project to continue without interruption and to facilitate the orderly transfer of the Project.

#### 16. Insurance

- 16.1 It is the responsibility of students to ensure that they have appropriate health and travel insurance, as well as insurance for their personal belongings.
- 16.2 At LU, international students studying for longer than six (6) months are covered by the UK's National Health Service for certain consultations and treatments.
- 16.3 At DEM, students are insured for injuries and damages caused to third parties for which they should be held civilly liable, provided that the insured event occurs during the course of institutional activity.
- 16.4 Both institutions shall for the duration of this Agreement maintain appropriate public liability insurance.
- Each Party shall indemnify and keep indemnified the other from and against all claims, actions, liabilities, demands, costs, losses, damages and expenses, including reasonable legal expenses of whatever nature, arising directly or indirectly from any negligent act or omission from the exercise of their rights or obligations under this Agreement, or from any other loss which may arise from and as a result of any breach of the terms of this Agreement by either Party, its officers, employees, agents, contractors and consultants.

# 17. No Partnership or Agency

Nothing in this Agreement is intended to, or shall be deemed to, establish any partnership or joint venture between the Parties, constitute any Party the agent of the other Party, or authorise any Party to make or enter into any commitments for or on behalf of the other Party.







#### 18. Law and Jurisdiction

This Agreement will be governed by and construed in accordance with the laws of England and the Parties agree to submit to the exclusive jurisdiction of the English Courts as regards any claim or matter arising under this Agreement without prejudice to the Parties' right to enforce a judgement or order obtained from the English courts in any other jurisdiction.

#### 19. Notices

Any notices that may be required under this Agreement shall be sent to the individuals identified in this section

For Lancaster University:

Claire Astle
Global Experience and Partnerships
Manager
Lancaster University Management School
Lancaster LA1 4Yx UK
+44 1524 592013
c.astle@lancaster.ac.uk

For Pavia University:

Federico Franceschini
Internationalisation Manager & Legal
Officer of DEM
Dept. of Economics & Management University of Pavia
+39(0)382 986463
double-degree.dem@unipv.it

### 20. Third Party Rights

No one other than a Party to the Agreement, their successors and permitted assignees, shall have any right to enforce any of its terms.

### 21. Entire Agreement

This Agreement constitutes the entire agreement between the Parties. No waiver, consent, modification, or change of terms of this Agreement shall bind either Party unless in writing and signed by both Parties. Such waiver, consent, modification, or change if made shall be effective only in the specific instance and for the specific purpose given. There are no understandings, agreements, or representations, oral or written, not specified herein regarding this Agreement. LU and DEM, by the signature of their authorized representatives, hereby acknowledge that they have read this Agreement, understand it, and agree to be bound by its terms and conditions.

# 22. Signatories

On behalf of Lancaşter University

**Professor Simon Guy** 

Pro-Vice-Chancellor Global (Digital, International, Sustainability)

inational, sustainability)

8/112/

On behalf of University of Pavia

Francesco Svelto
University Rector

Date 1 6 NOV 2023







On behalf of Department of Economics and Management – University of Pavia

Eduardo Rossi Department Head

Date 19.07.2023

## **SCHEDULE ONE: PROGRAMME DETAILS**

1. This agreement relates to the follow programme/s:

### Postgraduate Double Master's Programme (1+1)

The programme enables students taking one of a specific group of Master's Programmes in at Dept. of Economics & Management - University of Pavia to progress to specified full-time Master's programmes at Lancaster.

#### 2. Definitions

This Project Agreement utilises the same defined terms as found in the Collaboration Framework with the following supplemental definitions:

"MARP"

Lancaster University's Manual of Academic Regulations and Procedures containing the academic regulations and policies of the University as approved and amended from time to time by the University.

"Programmes"

the Double Master's (1+1) Programmes delivered by DEM and Lancaster.

### 3. Access and Articulation Arrangements

- 3.1. Double Master's Programme (1+1):
  - 3.1.1.Lancaster has deemed that the curriculum of the first year (typically two semesters) of one of the following Master's programmes at DEM will provide students with the necessary skills needed to enter designated Master's degrees at Lancaster University.
  - 3.1.2. The initial DEM and corresponding Lancaster Master's programmes offered under this programme are listed in Annex 1 of this Project Agreement.
  - 3.1.3.Students registered on an approved Master's programme at DEM will be permitted to progress to Master's Degree programmes at LU after completing the first year of their DEM Master's programme. The LU full-time Master's Degree programme would form the second year of the Pavia Master's degree. DEM will recognise the credits gained from the LUMS full-time Master's Degree programme towards their Master's degree. Students who successfully complete both programmes will graduate from both institutions.







- 3.2. The Parties shall be responsible for overseeing the operation and delivery of those elements of Programmes taught on their respective sites. Responsibility for matters relating to quality assurance and the maintenance of standards shall be as prescribed in Lancaster's MARP and in Pavia's Regulations.
- 3.3. Neither Party shall authorise any other individuals or institutions to deliver all or part of any of the Programmes, without prior approval from the other Party.
- 3.4. Pavia students will complete at LU their full second year (semesters 3 and 4) of the Master to obtain the title in LU. These students will study the 1st year of the program at University of Pavia and in the 2nd year, they will enrol at the Master in LU, according to the rules that apply to students at the University of LU. It is the responsibility of the Liaison Officer of Pavia to send to the Liaison Officer of Lancaster University a transcript of records of passed exams at University of Pavia, which should contain at least the following information:
  - student's name;
  - date and place of birth;
  - sending institution;
  - · foreign master course enrolled in;
  - exams passed;
  - exam' grades;
  - number of ECTS acquired;
  - grade conversion system scale adopted.

In their second-year students of Pavia at LU must get the activities written below:

Credits required	Details of educational activities
180 Credits	Courses: 120 credits
	Dissertation: 60 credits

One ECT corresponds to 2 LU credits, then:

ECTs required	Details of educational activities
90 ECTs	Courses: 60 ECTs
	Dissertation: 30 ECTs

3.5. Participating students are going to complete the dissertation in English at the University of LU, under the supervision of a tutor for both partner institutions. The Italian master's thesis will be discussed in Pavia. The master's dissertation written at the host university may be more or less extensive than that written at the home university, subject to the rules of each university. If it is less extensive, it may need to be supplemented to meet Italian requirements.







### 4. Progression to Lancaster University for Master's Programmes

- 4.1. To be considered for admission to Master's Programmes at Lancaster, students must:
  - 4.1.1.Meet Lancaster's standard admission requirements for the programme they are applying to and pass the first year of the relevant Master's Programme at DEM with an overall course average of at least 80%;
  - 4.1.2.Meet the standard English Language entry requirements for the Master's programme they are applying for, meeting UKVI visa requirements.
- 4.2. The application process is as follows:

DEM Students who wish to apply for a Master's Programme at Lancaster should make a direct application to Lancaster, using the online postgraduate application system, at the start of second semester of their DEM course.

- 4.3. DEM shall supply such evidence as shall be reasonably required by the University in order to determine whether the student meets the University's requirements.
- 4.4. Students who are successful in meeting the designated Lancaster entry criteria will be considered for entry only into the Lancaster degree programme for which they have applied and for which they have taken the appropriate modules. The final decision as to whether or not a student is accepted will rest with the appropriate admissions team at Lancaster. The decision will be based not only on the student's academic record on the programme but also on the availability of places.

#### 5. Finance

- 5.1. DEM will set the tuition fees for those years (semesters) of the Master's programmes which are delivered at DEM.
- 5.2. DEM students progressing to a Lancaster programme will be charged Lancaster's standard overseas tuition fee minus a discount of 10% (ten percent) in the first year. The fees are payable at registration.
- 5.3. Students will be liable for their own tuition fees and for the costs of accommodation, living costs and travel. Students will be informed of the approximate cost of tuition fees (and other expenses) at Lancaster at the beginning of the programme at DEM. Exact costs of study at Lancaster will be available on the Lancaster website.

# 6. Liaison between the Parties

Each Party will appoint a link person with overall responsibility to oversee the academic and operational management of each Programme. The Liaison Officer at Lancaster is the Global Experience and Partnership Manager (currently Claire Astle) and the Liaison Officer at DEM is the Internationalisation Manager & Legal Officer (currently Federico Franceschini).

### 7. Regulatory Framework

7.1. Any changes to the MARP which will affect the operation of the Programmes shall be notified to DEM.







7.2. DEM shall comply with the requirements of, and furnish such information as may be required by, any external quality assurance agencies and professional and accrediting bodies to which the University is subject in respect of the Programmes.

# 8. Approval of Programmes leading to degrees awarded by Lancaster University

The approval of Programmes and modules which make up those Programmes is subject to the procedures established and maintained by Lancaster and detailed in the MARP.

### 9. Monitoring Arrangements

- 9.1. Each year, the Parties shall review the operation of the articulation arrangements including student progression and achievement statistics and student feedback.
- 9.2. Both Parties will take responsibility, individually and collectively, for any recommendations for action arising out of the annual review process, ensuring that actions are completed within a reasonable time.
- 9.3. Each party reserves the right to visit the other to observe Programme delivery and/or to assess operations and facilities.

#### 10. Student Registration, Complaints and Appeals

- 10.1. Students admitted to Lancaster Programmes shall be registered and enrolled as students of Lancaster University and shall be exclusively subject to MARP.
- 10.2. Should a student wish to make a formal complaint about the programme, or lodge an academic appeal, this shall be conducted through the complaints and appeals procedures in operation at the university where they are registered at the time of the complaint or appeal.

## 11. Clauses

- 11.1. All references to a statutory provision shall be construed as including references to:
  - 11.1.1. any statutory modification, consolidation or re-enactment;
  - 11.1.2. all statutory instruments or orders made pursuant to it;
  - 11.1.3. any statutory provisions of which it is a modification, consolidation or re-enactment.
- 11.2. Except where the context otherwise requires, words denoting the singular include the plural and vice versa; words denoting any gender include all genders; words denoting persons includes institutions and vice versa.
- 11.3. Unless otherwise stated, a reference to a clause, sub-clause or Schedule is a reference to a clause or a sub-clause of, or a Schedule to, this Agreement.
- 11.4. Clause headings are for ease of reference only and do not affect the construction of this agreement.
- 11.5. This Project Agreement utilises the same defined terms as found in the Collaboration Framework.







11.6. This Project Agreement is supplemental to the Collaboration Framework. In the event of any conflict or inconsistency between the terms of those documents the provisions of this Project Agreement shall take precedence.

### 12. Changes to Programmes offered under this Project Agreement

- 12.1. Additional programmes may be added to the Annexes; these must be agreed in writing by both Parties. Programmes may be deleted from the Annex, subject to written agreement by both Parties.
- 12.2. Major changes to Lancaster programmes, as defined by MARP, must be notified to DEM. Similarly, major changes to the DEM programmes must be notified to Lancaster

# Annex 1: Double Master's Programme (1+1)

The initial DEM and corresponding Lancaster Master's programmes offered under this Programme are listed below.

Pavia Master's programmes	Lancaster Master's Programmes
Master of Science in Finance	MSc Finance
	MSc Money, Banking and Finance
	MSc Economics
	MSc Quantitative Finance
Master of Science in International	MSc Entrepreneurship and Innovation
Business and Entrepreneurship (MIBE)	MSc International Business Strategy
International Management	MSc Money, Banking and Finance*
<ul> <li>Digital Management</li> <li>Sustainable Management</li> </ul>	
Masters of Science in Economics,	MSc Money, Banking and Finance
Development and Innovation (MEDI)	MSc Economics
Industrial Organization and Innovation	
Masters of Science in Economics,	MSc Money, Banking and Finance*
Development and Innovation (MEDI)	
International Development and Economic	
Policy	

<sup>\*</sup>If strong performance in Undergraduate degree in the areas of econometrics, microeconomics and macroeconomics.

